

## Finance and Resources Department 7 Newington Barrow Way, London, N7 7EP

**Report of:** Executive Member for Finance, Performance and Community Safety

| Meeting of         |                       | Date                           | Agenda Item | Ward(s) |
|--------------------|-----------------------|--------------------------------|-------------|---------|
| Executive          |                       | 19 <sup>th</sup> January 2017  |             | All     |
| Policy & Performan | ce Scrutiny Committee | 26 <sup>th</sup> January 2017  |             |         |
| Executive          |                       | 9 <sup>th</sup> February 2017  |             |         |
| Council            |                       | 23 <sup>rd</sup> February 2017 |             |         |
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| appropriate        |                       |                                |             |         |

## **BUDGET PROPOSALS 2017-18**

## 1 INTRODUCTION

- 1.1 The principal purpose of this report is for the Executive to recommend proposals in respect of the Council's 2017-18 budget, as the basis for setting the 2017-18 budget and council tax. The Policy and Performance Scrutiny Committee will review the proposed budget at its meeting on 26<sup>th</sup> January 2017 and its comments will be taken into account in setting the final budget and level of council tax at Council on 23<sup>rd</sup> February 2017.
- 1.2 The contents of this report are summarised below:

**Section 2** sets out the recommendations.

**Section 3** sets out the 2017-18 General Fund revenue budget and Medium Term Financial Strategy (MTFS).

Section 4 details the Housing Revenue Account (HRA) for 2017-18 and its MTFS.

**Section 5** details the 2017-18 to 2019-20 Capital Programme.

**Section 6** will set out the Treasury Management Strategy in the final version of the budget report to be considered by Executive on 9<sup>th</sup> February 2017 and Council on 23<sup>rd</sup> February 2017, following its consideration by the Audit Committee on 24<sup>th</sup> January 2017.

**Section 7** will show the detailed, statutory council tax calculations in the final version of the budget report to be considered by Executive on 9<sup>th</sup> February 2017 and Council on 23<sup>rd</sup> February 2017.

Section 8 details matters to consider in setting the budget.

## **List of Appendices**

Appendix A General Fund MTFS 2017-18 to 2019-20

**Appendix B** General Fund Revenue Savings 2017-18

**Appendix C1** General Fund Fees and Charges 2017-18

**Appendix C2** Leisure Fees and Charges 2017-18

**Appendix D1** HRA MTFS 2017-18 to 2019-20

**Appendix D2** HRA Savings 2017-18

**Appendix D3** HRA Fees and Charges 2017-18

Appendix E Capital Programme 2017-18 to 2019-20

**Appendix F** Resident Impact Assessment 2017-18

## **2 RECOMMENDATIONS**

## The General Fund Budget 2017-18 and MTFS (Section 3)

- 2.1 To agree the 2017-18 net Council cash limits as set out in **Table 1** (**Paragraph 3.1.3**) and the MTFS at **Appendix A**, which include the revenue savings in **Appendix B**.
- 2.2 To note the requirement to report on the number of maintained schools that have completed the Schools Value Financial Standard (SVFS) by 31<sup>st</sup> March to the Department for Education by 31<sup>st</sup> May each year. (**Paragraph 3.2.17**)
- 2.3 To agree the fees and charges policy and the schedule of 2017-18 fees and charges, and to delegate to the Corporate Director of Children's Services, in consultation with the Executive Member for Children and Families, the authority to agree new childcare charges following consultation in the summer term. (Paragraphs 3.2.18-21 and Appendices C1 and C2)
- 2.4 To agree the Council's policy on the level of General Fund balances and the estimated use of the Council's earmarked reserves. To note that the redundancy reserve is estimated to be fully spent by the end of 2016-17, and to agree that, from 2017-18, redundancy costs are funded within departmental budgets. (Paragraphs 3.2.23-26 and Table 3)

## The HRA Budget and MTFS (Section 4)

- 2.5 To agree the balanced HRA 2017-18 budget within the HRA MTFS at **Appendix D1** and the 2017-18 HRA savings at **Appendix D2**.
- 2.6 To agree the 2017-18 HRA rents and other fees and charges. (**Tables 5-8** and **Appendix D3**)

## The Capital Programme 2017-18 to 2019-20 (Section 5)

- 2.7 To agree the 2017-18 capital programme and note the provisional programme for 2018-19 to 2019-20. (**Paragraph 5.1**, **Table 9** and **Appendix E**)
- 2.8 To agree that the Corporate Director of Finance and Resources applies capital resources to fund the capital programme in the most cost-effective way. (**Paragraph 5.2**)

## **Treasury Management Strategy (Section 6)**

2.9 To note that the Treasury Management Strategy will initially be considered by Audit Committee on 24<sup>th</sup> January 2017 and then included for agreement within the final budget report to Executive on 9<sup>th</sup> February 2017 and Council on 23<sup>rd</sup> February 2017.

## **Council Tax 2017-18, including Statutory Calculations (Section 7)**

2.10 To note the proposal to exempt all care leavers under the age of 25 from council tax, to be considered in a separate report to the 9<sup>th</sup> February Executive. The discount, if agreed, would be available from 1<sup>st</sup> April 2017 and cost £28k a year. The cost would be shared with the GLA, via the Collection Fund. (**Paragraphs 7.1 to 7.2**)

- 2.11 To note that the General Fund budget has been prepared on the basis that the basic amount of council tax in Islington will increase by 1.99% in 2017-18, with, in addition, the application of the maximum social care precept of 3.00%. (Paragraph 7.3)
- 2.12 To note that the detailed, statutory council tax calculations and the recommendations for the final 2017-18 council tax level, including the Greater London Authority (GLA) and social care precepts, will be included in the budget report to Executive on 9<sup>th</sup> February 2017 and Council on 23<sup>rd</sup> February 2017. (**Paragraphs 7.4 and 7.5**)

## Matters to Consider in Setting the Budget (Section 8)

- 2.13 To note the Section 151 Officer's and the Monitoring Officer's comments in their determination of the revenue and capital budgets for 2017-18 and the basis for the level of council tax, including the Section 151 Officer's report in relation to his responsibilities under Section 25 (2) of the Local Government Act 2003.
- 2.14 To note the Resident Impact Assessment (RIA) on the 2017-18 budget. (Appendix F)

## 3 GENERAL FUND BUDGET 2017-18

## 3.1 **GENERAL FUND BUDGET**

## **Overview**

3.1.1 Significant Government funding cuts over the past seven years, coupled with unavoidable demographic and inflationary cost pressures, have meant that Islington has had to find over £170m of savings over this period. There is an expected further 17% reduction in our core settlement funding over the next three years, which will mean further savings to find over the period of £47m, including £21.4m in 2017-18. Over the period 2010 to 2020, Islington will have faced a like-for-like reduction in core unringfenced government funding of revenue support grant, business rates and top-up grant of approximately 70%.

## **Proposed MTFS and Revenue Savings**

- 3.1.2 The proposed General Fund revenue budget and net revenue cash limits for 2017-18 are shown within the MTFS at **Appendix A**. The MTFS includes the proposed 2017-18 General Fund savings at **Appendix B** and also details the forecast net expenditure over the medium term, based on current knowledge and expectations. This includes the estimated impact of the triennial pension fund revaluation on departmental, employer superannuation contributions (rising from 12.5% to 13.2% in 2017-18) compensated by a net lower in-year lump-sum corporate contribution, meaning a neutral impact on the General Fund overall.
- 3.1.3 **Table 1** below shows the net budget figures for 2017-18 that are included within the MTFS at **Appendix A**, for agreement as part of the recommendations of this report.

Table 1 - Council Budget Requirement and Departmental Cash Limits 2017-18

|   | £000s                                   |
|---|---|
| Departments   |   |
| Chief Executive's Department  | 462                                     |
| Children's Services   | 81,813                                  |
| Environment and Regeneration  | 33,041                                  |
| Finance and Resources   | 7,439                                   |
| Housing and Adult Social Services                                       | 88,065                                  |
| Public Health   | 0                                       |
| Corporate and Democratic Core (CDC) / Unapportionable Central Overheads | 14,545                                  |
| (UCO)   |   |
| NET COOT OF OFFINION  | 225 225                                 |
| NET COST OF SERVICES  | 225,365                                 |
|   | (= 4=0)                                 |
| Net Corporate items   | (5,456)                                 |
| NET OPERATING EXPENDITURE   | 219,909                                 |
|   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Other Budget Items:   |   |
| Contingency   | 2,000                                   |
| Transfer to/(from) Reserves   | (855)                                   |
| New Homes Bonus   | (11,973)                                |
| Other Corporate Grants (estimate)                                       | (600)                                   |
| AMOUNT TO BE MET FROM CORE GOVERNMENT FUNDING AND COUNCIL TAX           | 208,481                                 |

## 3.2 **GENERAL FUND BUDGET – DETAIL**

## **Provisional Local Government Finance Settlement 2017-18**

3.2.1 The Provisional Local Government Finance Settlement was announced on 15th December 2016, detailing provisional funding allocations by individual authority for 2017-18. Islington's core settlement funding allocation for 2017-18 is summarised in **Table 2** below. Islington's total cash cut is £10.5m, or 8%, in 2017-18.

Table 2 - Provisional Local Government Settlement 2017-18

|                                      | 2017-18 |
|--------------------------------------|---------|
|                                      | £m      |
| Revenue Support Grant                | 40.8    |
| Retained Business Rates              | 77.0    |
| Top-up Grant                         | 2.6     |
| <b>Total Core Settlement Funding</b> | 120.4   |
|                                      |         |
| Year-on-Year Cash Cut                | 10.5    |

- 3.2.2 The Government expects the Council to collect at least £256m in business rates in 2017-18, of which Islington will retain £77m (30%, with the remainder going to the GLA and central government). The total business rates collected and the amount retained by the Council have increased in 2017-18, due to the impact of the business rates revaluation which has increased total rateable value in Islington by over 40%.
- 3.2.3 Our 2017-18 funding also includes a £2.6m top-up grant because our overall funding assessment is less than our Government determined funding need. The top-up grant

has significantly reduced in 2017-18 due to the increase in retained business rates income, with a neutral overall impact on our core settlement funding.

## **New Homes Bonus Scheme**

3.2.4 The Council will receive an estimated £12m New Homes Bonus income in 2017-18, directly attributable to the number of new homes built in the borough over the past five years. The Government consulted on changes to the New Homes Bonus scheme and decided to reduce the number of legacy years from 6 to 5 in 2017-18, and to 4 from 2018-19. There will also be a de-minimis housing growth baseline such that local authorities must achieve growth of at least 0.4% in housing stock each year to qualify for the bonus.

## **Health and Social Care Funding**

- 3.2.5 Local authorities will be given the flexibility to levy a social care precept of 3% in 2017-18 and 2018-19, but a maximum of 6% over the three years 2017-18 to 2019-20. In addition, the Government savings from the reforms to the New Homes Bonus scheme will be used to fund a new one-off adult social care support grant in 2017-18 (£1.3m for Islington).
- 3.2.6 In addition to maintaining the Better Care Fund at current mandated levels, the Government will make additional funding available to local authorities from 2017, amounting to £1.5 billion by 2019-20, in an improved Better Care Fund.
- 3.2.7 As local authorities have varying capacity to raise council tax, the Government will allocate the additional funding for the improved Better Care Fund through a separate grant to local authorities, using a methodology which provides greater funding to those authorities which benefit less from the additional council tax flexibility for social care. It is estimated that this could be worth up to an extra £11m to Islington over the period 2017-18 to 2019-20.
- 3.2.8 The Government has acknowledged the need to address the crisis in social care funding but the amount brought forward for 2017-18 and funding for future years does not cover the social care cost pressures faced by Islington. It is estimated that Islington's gross demographic and living wage pressures alone will account for a £6.3m increase per annum going forward and this does not include the increase in the acuity of need of service users.
- 3.2.9 Public Health grant is used to promote the health of the population (health improvement), ensure that robust plans are in place to protect the local population (health protection) and provide health advice to National Health Service commissioners (healthcare public health). The Council received a Public Health grant allocation of £27.3m in 2016-17 and will receive £26.6m in 2017-18, representing a £3m grant cut on the 2015-16 allocation of £29.6m. The public health savings in **Appendix B** will be used to offset the expected ongoing pressure on the public health budget. The Public Health grant is ring-fenced for spending on public health services.

## **Children's Services Funding 2017-18**

- 3.2.10 The Dedicated Schools Grant (DSG) is a ring-fenced grant for spending on education. The Schools Forum makes recommendations about how the grant awarded to Islington should be allocated to schools and the Council (including the Early Years Service) as appropriate. The distribution of the DSG to local authorities will continue to be set out in three spending blocks: a schools block, a high needs block and an early years block.
- 3.2.11 The Department for Education (DfE) has committed to continuing a minimum funding guarantee in the schools block that ensures no school sees more than a 1.5% per pupil reduction in its 2017-18 budget (excluding sixth form funding and Education Services Grant) compared to 2015-16 and before the Pupil Premium is added. At local authority level, funding is guaranteed to be at least the same as in 2016-17 on a per pupil basis,

- adjusted to reflect authorities' most recent spending patterns. The DSG priorities for 2017-18 are being developed in conjunction with the Schools Forum.
- 3.2.12 The high needs block supports provision for pupils with Special Educational Needs and Disabilities (SEND) up to the age of 25 and alternative provision for pupils who cannot receive their education in schools. Local authority level funding is guaranteed to be at least the same as in 2016-17 on a cash basis adjusted to reflect authorities' most recent spending patterns.
- 3.2.13 The early years block comprises funding for the 15 hour entitlement for 3 and 4 year olds, the most disadvantaged 2 year olds and the early years pupil premium. Funding for 3 and 4 year olds is reducing by 5% per pupil in Islington (£780k) and increasing by 6.5% on a per pupil basis (170k). A new framework is being introduced by the DfE for distributing funding to providers and on how local authorities retain funding for central services and SEND. The Council is working with the Schools Forum on the implementation of these reforms and consulting with providers.
- 3.2.14 The Pupil Premium is a specific grant to support disadvantaged pupils in mainstream and special schools, Pupil Referral Units, and 14 to 15 year olds in Further Education colleges. It was extended to disadvantaged 3 and 4 year olds in early years provision in 2015-16. It is estimated that total Pupil Premium funding for Islington (including Academies) will be approximately £15.8m in 2017-18, to be announced in early 2017.
- 3.2.15 Education Services Grant (ESG) The DfE has announced indicative allocations of this funding stream for 2017-18, with the Council's allocation being provisionally reduced by £1.74m in 2016-17 to £360k in 2017-18 in line with an overall reduction at a national level. This funding stream will also be rolled into the DSG in 2017-18 rather than awarded as a separate General Fund grant as it is in 2016-17.
- 3.2.16 The 2017-18 General Fund budget provides for significant additional funding (c£3.2m) for demographic pressures in relation to the following areas in Children's Services:
  - Children's Social Care there are rising numbers of 16/17 year olds in the care system, a significant increase in the number of care leavers that the Council are obliged to offer a service to (including rising 18's) and an increase in the numbers of complex care, education and therapy placements;
  - Special Educational Needs and Disabilities (SEND) increasing numbers and a higher complexity of need;
  - Childcare increasing numbers; and
  - Universal Free School Meals (UFSM) increasing pupil numbers and reduced eligibility for Government-funded statutory free school meals.

## **Statement of Assurance on Schools**

3.2.17 The Council has a system of audit in place that provides adequate assurance over maintained schools' standards of financial management and the regularity and propriety of their spending. The Council is required to report on the number of maintained schools that have completed the Schools Value Financial Standard (SVFS) by 31st March to the Department for Education by 31st May each year. The SVFS returns are also used by the Council to inform its programme of financial assessment of maintained schools and audit.

## Fees and Charges 2017-18

3.2.18 Some fees and charges are laid down by statute and are not within the Council's power to vary locally; others are discretionary and are set with Council's approval. The Council's proposed discretionary fees and charges for 2017-18 are set out at **Appendix C1** and incorporated in the overall revenue budget. Leisure fees and charges are shown separately at **Appendix C2**.

3.2.19 It is the Council's policy to increase its discretionary fees and charges broadly in line with inflation (1.9% at Quarter 3 2016, this being the quarter average) unless a variation is approved by Council or Executive. The relevant extract of the Council's fees and charges policy is set out below:

"There will be an overall annual increase in fees and charges in line with the Retail Price Index (RPI), subject to the following:

- (i) use of the Quarter 3 RPI (All Items)
- (ii) appropriate rounding of charges for the purposes of administration and collection
- (iii) statutory changes to fees and charges being excluded
- (iv) fees and charges on which the Council has or decides to have a specific policy may be varied by report to the Executive

Where the Quarter 3 RPI (All Items) is negative all fees and charges will be frozen, subject to provisions (ii) to (iv) above."

- 3.2.20 The Council will undertake a consultation in the summer term on new childcare charges to take effect from 1<sup>st</sup> September 2017. It is recommended that authority is delegated to the Corporate Director of Children's Services, in consultation with the Executive Member for Children and Families, to agree these new charges. The existing childcare charges at **Appendix C1** will remain in force until the new charges are implemented.
- 3.2.21 Fees and charges in relation to Cemeteries were agreed separately by the Executive on 24<sup>th</sup> November 2016.

## **Local Initiatives Fund**

3.2.22 The Local Initiatives Fund is £240k, with £15k being allocated to each ward. Members decide on allocations locally and formal decisions will continue to be taken in-year by the Voluntary and Community Sector Committee.

## **General Balances and Reserves**

- 3.2.23 The Government has reserve powers under the Local Government Act 2003 to set a minimum level of reserves for which an authority must provide in setting its budget. These powers would only be used where there were grounds for serious concern about an authority and there is no intention to make permanent or blanket provision for minimum reserves under these provisions.
- 3.2.24 The Section 151 Officer is required to report to the authority, when it is making the statutory calculations required to determine its council tax, on the estimates included in the budget and the adequacy of reserves. The report of the Section 151 Officer is included within Section 8 of this report. The estimated level of earmarked reserves and general balances for use in 2017-18, after taking into account existing and estimated allocations against these reserves, is shown in Table 3 below. It should be noted that the redundancy reserve is estimated to be fully spent by the end of 2016-17, and as such it is recommended that from 2017-18 redundancy costs are funded within departmental budgets.

Table 3 – Estimated Reserve and General Balances 2017-18

|   | 2017-18<br>£m |
|---|---------------|
| Contingency Reserve                       | 2.4           |
| Housing Benefit Reserve                   | 5.9           |
| Invest to Save Reserve                    | 1.5           |
| General Fund Balances (excluding schools) | 8.6           |
| Schools Balances                          | 11.5          |
| Total                                     | 29.9          |

3.2.25 The 2017-18 level of the Council's general balances will be just over 4% of the net budget requirement, which is in line with the Council's policy on the level of general balances:

"The policy of the Council is to set a target level of General Fund balances (excluding schools balances) at 4% of the net budget requirement (excluding schools expenditure) over the course of the medium-term financial strategy. The rationale for this level is based upon an assessment of the level of risk inherent within the Council budget over the medium-term financial planning period. The level of General Fund balances should be adequate to meet working balance requirements and to provide a reasonable allowance for unquantifiable risks that are not already covered within the Council's budgets and any contingency sums. The Chief Finance Officer (Section 151 officer) shall be responsible for reporting to the Council on the adequacy of the reserves and balances."

3.2.26 In addition to the one-off contingency reserve, detailed in **Table 3**, the 2017-18 General Fund budget includes an ongoing, unallocated contingency budget of £2m. The ongoing contingency budget and the one-off contingency reserve is intended to provide some flexibility within the budget over the coming year, in the context of the gross departmental overspends in 2016-17 and the significant level of new savings being implemented in 2017-18, as well as providing some resilience going forward.

## **Corporate Levies**

3.2.27 The Council is required to pay levies to a number of other bodies, which must be met from within the overall budget requirement. The latest 2017-18 levy estimates are detailed in **Table 4**.

Table 4 - Levy Estimates 2017-18

| Levies by Body                        | 2017-18<br>Budget<br>£m |  |
|---------------------------------------|-------------------------|--|
| Concessionary Fares (Freedom Pass)    | 11.551                  |  |
| North London Waste Authority          | 7.956                   |  |
| Lee Valley Regional Park Authority    | 0.221                   |  |
| Traffic and Control Liaison Committee | 0.273                   |  |
| Inner London North Coroners Court     | 0.313                   |  |
| London Pensions Fund Authority        | 1.220                   |  |
| Environment Agency (Thames Region)    | 0.174                   |  |
| London Boroughs Grants Scheme         | 0.201                   |  |
| Total                                 | 21.909                  |  |

## 4 HOUSING REVENUE ACCOUNT

## **Housing Revenue Account (HRA) Overview**

- 4.1 The HRA MTFS covers the cost of managing and maintaining council owned housing stock, servicing debt and contributing towards the long term investment in the stock, all of which is funded primarily from rents and, tenants' and leaseholders' service charges.
- 4.2 Since the 2015 General Election, the Government has passed two pieces of legislation which will have a significant impact on Housing and the HRA in Islington
  - The Housing and Planning Act 2016 received Royal Assent on 12<sup>th</sup> May 2016; and
  - The Welfare Reform and Work Act 2016 received Royal Assent on 16<sup>th</sup> March 2016.

## **The Housing and Planning Act 2016**

- 4.3 The main elements of the Housing and Planning Act which will affect housing and the HRA are:
  - To enable the extension of Right-to-Buy to housing association tenants.
  - To require local authorities to dispose of high-value vacant council houses, which would help fund the Right-to-Buy extension discounts and the building of more affordable homes. This will apply from April 2018 at the earliest.

## **The Welfare Reform and Work Act 2016**

- 4.4 The main elements of the Welfare Reform and Work Act 2016 which will affect Housing and the HRA are:
  - Rents for social housing will be reduced by 1% a year for 4 years from 2016-17.
  - Registered providers of social housing must ensure that the amount of rent payable in a relevant year by a tenant of their social housing in England is 1% less than the amount that was payable by the tenant in the preceding 12 months.
  - As Islington's HRA Business Plan had been predicated on reaching 'target rent' the Business Plan had an annual increase of the consumer price index (CPI) +1% + £2 built in. The result of this is an effective reduction of rent income of approximately 5% incrementally or £7m per annum equating to a loss of approximately 20% or £28m over the 4 year period.
  - The household benefit cap will be reduced to £23,000 in London.
- 4.5 The HRA Business Plan is estimated to be balanced over the medium-term, accommodating the impact of the Housing Act and the Welfare Reform and Work Act. The proposed HRA budget for 2017-18 and the forecast budgets over the medium term, based on current knowledge and assumptions, are shown at **Appendix D1**.
- 4.6 In order to mitigate the financial impact of the Government's proposals, the following key measures have been taken:
  - Rescheduling current HRA borrowing over the term of the 30-year Business Plan.
  - The New Build Capital Programme will not be subsidised from significant HRA revenue contributions. Instead, funding will be limited primarily to open market sale receipts, Right-to-Buy receipts and other receipts from disposals.
  - A programme of HRA savings (**Appendix D2** details the 2017-18 HRA savings) have been incorporated into the HRA's Business Plan.

## **Rental Income and Other HRA Fees and Charges**

4.7 The 2017-18 HRA rents will be set in accordance with the proposals as set out in the Welfare Reform and Work Act.

## **Islington Managed General Needs Properties (Excluding New Build Properties)**

4.8 **Table 5** below sets out proposed rent changes for existing tenancies – 2016-17 actual rents less 1%

**Table 5 – Existing Tenancies Weekly Rent 2017-18** 

|                              | Proposed 2017-18 |
|------------------------------|------------------|
| Average Weekly Rent 2016-17  | £110.67          |
| Decrease (£)                 | -£1.11           |
| Decrease (%)                 | -1%              |
| Average Weekly Proposed Rent | £109.56          |

4.9 **Table 6** below sets out proposed rent changes for properties re-let during 2017-18 – the 2017-18 rent will be the higher of 2016-17 target rent minus 1%, or 2016-17 actual rent minus 1%

<u>Table 6 – Re-Let Properties Weekly Rent 2017-18</u>

|                                    | Proposed 2017-18 |
|------------------------------------|------------------|
| Average Weekly Target Rent 2016-17 | £116.61          |
| Decrease (£)                       | -£1.16           |
| Decrease (%)                       | -1%              |
| Average Weekly Proposed Target     | £115.45          |
| Rent                               |                  |

## **Islington Managed General Needs New Build Properties**

- 4.10 Existing tenancies 2016-17 rents will reduce by 1%.
- 4.11 Re-Lets and New-Lets in 2017-18 Rents will be set at 2017-18 target rent (2016-17 target plus CPI, 1% at September 2016, plus 1%).

## **Islington Managed Non-General Needs Properties**

- 4.12 Properties used for temporary accommodation (including reception centres) for existing tenancies and re-lets, rents will be set at 2016-17 actual rents minus 1%.
- 4.13 Specialised supported housing is exempt from the 1% rent reduction and so 2017-18 rents will be set in line with current Council policy and increase by CPI (1% at September 2016) plus 1%.

## **Partners for Islington Managed Properties**

- 4.14 The Welfare Reform and Work Act exempts properties managed under a Private Finance Initiative (PFI) scheme from the 1% rent reduction. It is proposed that existing Council policy continues to apply to all PFI properties managed by Partners for Islington. This means that the principles of rent restructuring will continue to apply and that PFI properties not currently at target rent will move to the 2017-18 target rent, subject to the affordability cap of the 2016-17 actual rent plus CPI (1% at September 2016) plus 1% plus £2.
- 4.15 PFI properties already at target rent will simply increase by CPI (1% at September 2016) plus 1%.
- 4.16 PFI property re-lets will be set at 2017-18 target rents; the 2016-17 target rent plus CPI (1% at September 16) plus 1%.
- 4.17 **Table 7** below sets out proposed rent changes for PFI properties (existing tenancies not yet at target rent).

## Table 7 – Existing Tenancies (not at target rent in 2016-17)

## **PFI Properties Weekly Rent 2017-18**

|                              | Proposed 2017-18 |
|------------------------------|------------------|
| Average Weekly Rent 2016-17  | £135.13          |
| Increase (£)                 | £3.70            |
| Increase (%)                 | 2.7%             |
| Average Weekly Proposed Rent | £138.83          |

4.18 **Table 8** below sets out proposed rent changes for PFI properties (re-lets and existing tenancies already at target rent).

Table 8 – Re-Lets and Existing Tenancies (at target rent in 2016-17)

## **PFI Properties Weekly Rent 2017-18**

|                                    | Proposed 2017-18 |
|------------------------------------|------------------|
| Average Weekly Target Rent 2016-17 | £148.36          |
| Increase (£)                       | £2.96            |
| Increase (%)                       | 2.0%             |
| Average Weekly Proposed Target     | £151.32          |
| Rent                               |                  |

4.19 Other HRA Fees and Charges are set out at Appendix D3. Explanations as to the increases and reductions are set out in the appendix notes pertaining to the individual charges.

## 5 CAPITAL PROGRAMME

5.1 The 2017-18 to 2019-20 capital programme is summarised in **Table 9** below and shown in full at **Appendix E**. This will deliver projects of £461m over the next three years and includes the continuation of existing programmes of investment in new homes (£264m), housing major works and improvements (£120m) and education facilities (£29m).

**Table 9 – Capital Programme 2017-18 to 2019-20** 

|                                   | 2017-18 | 2018-19 | 2019-20 | Total   |
|-----------------------------------|---------|---------|---------|---------|
|                                   | £000    | £000    | £000    | £000    |
| Housing and Adult Social Services | 89,900  | 147,200 | 147,200 | 384,300 |
| Children's Services               | 16,371  | 12,500  | 0       | 28,871  |
| Environment and Regeneration      | 24,036  | 13,616  | 10,126  | 47,778  |
| Total Capital Programme           | 130,307 | 173,316 | 157,326 | 460,949 |

While uncertainty surrounds the level and timing of capital receipts estimated to be available over the medium-term, the Council is forecasting that there will be sufficient resources to fund the 2017-18 programme and the provisional programme for 2018-19 to 2019-20. The Corporate Director of Finance and Resources will continue to apply capital resources to fund the ongoing capital programme in the most cost-effective way.

## 6 TREASURY MANAGEMENT STRATEGY 2017-18

6.1 The Council's 2017-18 annual treasury management and investment strategy will initially be considered by Audit Committee on 24<sup>th</sup> January 2017, and then included for agreement within the final budget report to Executive on 9<sup>th</sup> February 2017 and Council on 23<sup>rd</sup> February 2017.

## 7 COUNCIL TAX 2017-18 (INCLUDING STATUTORY CALCULATIONS)

## Care Leavers' Council Tax Relief Proposal

- 7.1 A proposal to exempt all care leavers under the age of 25 from council tax is to be considered in a separate report to the 9<sup>th</sup> February Executive. The discount would be available from 1st April 2017 and is estimated to cost £28k a year. The cost would be shared with the GLA, via the Collection Fund.
- 7.2 Care leavers, who were looked after by a local authority rather than their parents, are amongst the most vulnerable groups in our community. Outcomes for this group are generally poor and, as corporate parents, it is the Council's responsibility to help keep them safe, make sure that their experiences leaving care and moving into independent living are positive and improve their ongoing life chances. This proposal would further support those young people who have left care to be able to live independently as adults by creating a reduction in the amount of council tax a care leaver pays, thus ensuring that this cannot become a problem debt for them.

## **Council Tax 2017-18**

- 7.3 In addition to a proposed 1.99% increase in council tax, the 2017-18 budget assumes a further 3.00% increase as a result of applying the maximum social care precept.
- 7.4 The detailed, statutory council tax calculations and the recommendations for the final level of the 2017-18 council tax, including the GLA and social care precepts, will form part of the budget report to Executive on 9<sup>th</sup> February 2017, for onward recommendation to Council on 23<sup>rd</sup> February 2017.
- 7.5 The 2017-18 budget report to be considered by Executive on 9<sup>th</sup> February 2017 will incorporate the decisions on the level of the overall council tax base to be agreed by Audit Committee on 24<sup>th</sup> January 2017.

# 8 MATTERS TO CONSIDER IN SETTING THE BUDGET COMMENTS OF THE SECTION 151 OFFICER

- 8.1 The Council, when determining the budget and thereby the level of council tax, must take into account the report of its Section 151 Officer. The report must comment on the robustness of the estimates included in the budget and parallel consideration of the adequacy of the Council's proposed reserves. This section of the report includes consideration of these specific areas and enables the authority to discharge its duty to take account of the statutory report under Section 25(2) of the Local Government Act 2003.
- 8.2 The process for challenging, compiling and collating the budget begins in April prior to the year for which the council tax is being set. The process involves all of the spending departments, and assumptions are scrutinised throughout the year. It is the thoroughness of this process, which provides the assurance that all strategic, operational and financial risks facing the authority have been taken into account, as far as they are reasonably anticipated to be incurred by the Council in the next financial year. It is the opinion of the Section 151 Officer that the estimates for 2017-18 have been prepared on a robust basis, and further that where there are uncertainties, for instance in relation to departmental service pressures, that these can be covered by the increased level of corporate contingency provision.
- 8.3 In setting the level of general reserves and balances, account has been taken of the key financial assumptions underpinning the budget, the views of the Council's auditors, the level of earmarked reserves and provisions, and the risks facing the Council over the medium-term. The MTFS assumes contributions such that over the planning period the Council is forecast to attain a target of general balances at 4% of the budget requirement.

Maintaining general balances at 4% of the budget requirement is considered a prudent position over the medium-term.

## COMMENTS OF THE MONITORING OFFICER

- 8.4 This report sets out the basis upon which a recommendation will be made for the adoption of a lawful budget and the basis for the level of the council tax for 2017-18. It also outlines the Council's current and anticipated financial circumstances, including matters relating to the General Fund budget and MTFS, the HRA, the capital programme, and borrowing and expenditure control.
- 8.5 The setting of the budget and council tax by Members involves their consideration of choices. No genuine and reasonable options should be dismissed out-of-hand and Members must bear in mind their fiduciary duty to the council taxpayers of Islington.
- 8.6 Members must have adequate evidence on which to base their decisions on the level of quality at which services should be provided. Where a service is provided pursuant to a statutory duty, it would not be lawful to fail to discharge it properly or abandon it, and where there is discretion as to how it is to be discharged, that discretion should be exercised reasonably. Where a service is derived from a statutory power and is in itself discretionary that discretion should be exercised reasonably.
- 8.7 The report sets out the relevant considerations for Members to consider during their deliberations and Members are reminded of the need to ignore irrelevant considerations. Members have a duty to seek to ensure that the Council acts lawfully. They are under an obligation to produce a balanced budget and must not knowingly budget for a deficit. Members must not come to a decision, which no reasonable authority could come to; balancing the nature, quality and level of services, which they consider, should be provided, against the costs of providing such services.
- 8.8 Under the constitutional arrangements, the setting of the Council budget is a matter for the Council, having considered recommendations made by the Executive. Before the final recommendations are made to the Council on 23<sup>rd</sup> February 2017, the Policy and Performance Scrutiny Committee must have been given the opportunity to scrutinise these proposals and the Executive should take into account its comments when making those recommendations.

## **RESIDENT IMPACT ASSESSMENT**

- 8.9 The Equality Act 2010 sets out the requirement for the Council to pay due regard in the exercise of its functions to the need to:
  - Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act;
  - Advance equality of opportunity between people who share a protected characteristic and those who do not;
  - Foster good relations between people who share a protected characteristic and those who do not.
- 8.10 A Resident Impact Assessment (RIA) of the 2017-18 budget proposals is set out at **Appendix F**. It is supplemented at a departmental level by detailed RIAs of major proposals. These demonstrate that the Council has met its duties under the Equality Act 2010 and has taken account of its duties under the Child Poverty Act 2010.
- 8.11 It is difficult to make savings on the scale required without any impact on residents, and there will inevitably be some impact on particular groups, including those with protected characteristics as defined by the Equality Act. The Council is not legally obligated to reject savings with negative impacts on any particular groups but must consider carefully and with rigour the impact of its proposals on the Public Sector Equality Duty (as set out above), take a reasonable and proportionate view about the overall impact on particular

groups and seek to mitigate negative impacts where possible. In this context, the Council's proposals for achieving savings are considered to be reasonable overall and take adequate account of the three duties set out under the Equality Act.

8.12 Members are asked to note the Resident Impact Assessment.

## **Final Report Clearance**

Signed by

Executive Member for Finance, Performance and Community Safety

11 January 2017

Date

Responsible Officer :

Mike Curtis, Corporate Director of Finance and Resources

Report Authors

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